Royal BC Museum Corporation

Statement of Financial Information

Filed in accordance with the *Financial Information Act*

Fiscal Year Ended March 31, 2017

Royal BC Museum Corporation

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March 31, 2017

Royal BC Museum Corporation

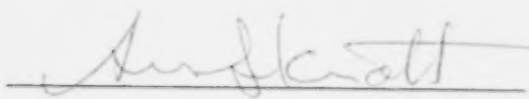
SCHEDULE A
Statement of Financial Information Act Approval

March 31, 2017

Royal BC Museum Corporation
Statement of Financial Information Act Approval

March 31, 2017

The undersigned represents the Board of Directors of the Royal British Columbia Museum Corporation and approves all of the statements and schedules included in the Statement of Financial Information, produced under the *Financial Information Act*.



Susan Knott, Chair, Board of Directors

Raymond Protti, Audit and Finance Committee Chair, Board of Directors

May 11, 2017

Royal BC Museum Corporation

SCHEDULE B
Management Report

March 31, 2017

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

MANAGEMENT'S REPORT

The financial statements of the Royal British Columbia Museum Corporation have been prepared by management in accordance with Section 23.1 of the *Budget Transparency and Accountability Act* of the Province of British Columbia, and the integrity and objectivity of the data in these financial statements are management's responsibility. Financial information presented elsewhere in the Annual Report is consistent with that in the financial statements.

Management is also responsible for the safeguarding of financial and operating systems, which include effective controls to provide reasonable assurance that the Corporation's assets are safeguarded and that reliable financial information is produced.

The Board of Directors is responsible for ensuring management fulfills its responsibilities for financial reporting and internal control. The Board exercises its responsibilities through the Finance and Audit Committee. The Finance and Audit Committee meets regularly with management and the external auditors have full and free access to the Committee. The Board of Directors, whose members are not involved in the day-to-day activities of the Corporation, are responsible for the review and approval of the financial statements.

Grant Thornton has audited the financial statements in accordance with Canadian generally accepted auditing standards.

Jack Lohman CBE
Chief Executive Officer

Melissa Sands CPA, CA
Executive Financial Officer

Victoria, BC
May 11, 2017

Royal BC Museum Corporation

SCHEDULE C
Audited Financial Statements

March 31, 2017

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

FINANCIAL STATEMENTS

MARCH 31, 2017

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

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ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

MANAGEMENT'S REPORT

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Grant Thornton has audited the financial statements in accordance with Canadian generally accepted auditing standards.

Jack Lohman CBE
Chief Executive Officer

Melissa Sands CPA, CA
Executive Financial Officer

Victoria, BC
May 11, 2017

Grant Thornton

Independent Auditors' Report

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To the Board of Directors of the Royal British Columbia Museum Corporation

We have audited the accompanying financial statements of the Royal British Columbia Museum Corporation, which comprise the statement of financial position as at March 31, 2017 and the statements of operations, changes in net debt, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the accounting requirements of section 23.1 of the *Budget Transparency and Accountability Act* of the Province of British Columbia, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Royal British Columbia Museum Corporation as at March 31, 2017, and the results of its operations, changes in its net debt, and its cash flows for the year then ended in accordance with the accounting requirements of Section 23.1 of the *Budget Transparency and Accountability Act* of the Province of British Columbia.

Emphasis of matter

Without modifying our opinion, we draw attention to Note 2(f) to the financial statements which discloses that the accounting requirements of section 23.1 of the *Budget Transparency and Accountability Act* of the Province of British Columbia are in accordance with Canadian public sector accounting standards except in regard to the accounting treatment of government transfers and restricted contributions. Note 5 to the financial statements discloses the impact of these differences.

Grant Thornton LLP

Victoria, Canada
May 11, 2017

Chartered Professional Accountants

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31

	2017	2016
Financial Assets		
Cash and cash equivalents (Note 2(b))	$ 4,409,659	$ 3,026,131
Accounts receivable	586,531	648,619
	4,996,190	3,674,750
Financial Liabilities		
Accounts payable and accrued liabilities	4,085,063	2,562,903
Leave liability (Note 2(i))	388,589	364,557
Deferred revenue (Note 7)	1,361,744	2,123,208
Deferred capital contributions (Note 8)	9,115,562	9,739,966
	14,950,958	14,790,634
Net Financial Debt	(9,954,768)	(11,115,884)
Non-Financial Assets		
Tangible capital assets (Note 10)	22,840,646	23,580,999
Prepaid expenses	121,213	514,119
	22,961,859	24,095,118
Accumulated Surplus	$ 13,007,091	$ 12,979,234

Commitments (Note 13)

The accompanying notes are an integral part of these financial statements.

ON BEHALF OF THE BOARD

Director

Director

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31

	2017 Budget (Note 4)	2017	2016
Revenues			
Provincial operating contributions	$ 11,866,000	$ 11,866,000	$ 11,812,885
Museum admission fees and memberships	5,310,971	5,708,590	4,538,575
Grants and sponsorships	1,838,869	1,860,282	1,470,113
Property leases	801,831	923,716	868,613
Programs, services and miscellaneous	566,787	667,030	491,846
Amortization of deferred capital contributions (Note 8)	630,000	624,404	631,360
Donated collections and artifacts (Note 2(g))	-	215,682	135,047
	21,014,458	21,865,704	19,948,439
Expenses			
Salaries and benefits	9,808,977	9,492,643	9,097,392
Building costs	2,124,156	2,184,306	2,296,025
Amortization	952,052	869,412	918,421
Security	881,418	857,612	855,475
Taxes, City of Victoria	683,310	650,489	671,527
Special exhibitions (Note 9)	2,086,888	2,124,300	1,595,436
Systems and telecommunications	824,929	827,151	898,863
Professional services	985,377	521,767	710,057
Materials and supplies	452,230	406,847	635,497
Offsite Storage	711,000	697,056	691,709
Marketing and communications	332,286	371,836	361,381
Office and business	405,278	592,660	420,153
Insurance	240,000	195,102	204,048
Travel	272,971	297,622	233,735
Bank charges	120,000	126,317	96,723
Collections and artifacts	-	215,682	135,047
Donations (Note 15)	-	1,000,000	
Other	77,000	407,045	97,174
	20,957,872	21,837,847	19,918,663
Annual Surplus	56,586	27,857	29,776
Accumulated Surplus, beginning of year	12,979,234	12,979,234	12,949,458
Accumulated Surplus, end of year	$ 13,035,820	$ 13,007,091	$ 12,979,234

The accompanying notes are an integral part of these financial statements.

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

STATEMENT OF CHANGES IN NET DEBT

FOR THE YEAR ENDED MARCH 31

	2017 Budget (Note 4)	2017	2016
Annual Surplus	$ 56,586	$ 27,857	$ 29,776
Acquisition of tangible capital assets	(654,000)	(550,236)	(295,375)
Amortization of tangible capital assets	1,264,869	1,290,589	1,388,193
	667,455	768,210	1,122,594
Acquisition of prepaid expense	-	(622,206)	(348,977)
Use of prepaid expense	-	1,015,112	86,723
	-	392,906	(262,254)
Change in net debt	667,455	1,161,116	860,340
Net debt, beginning of year	(11,115,884)	(11,115,884)	(11,976,224)
Net debt, end of year	$ (10,448,429)	$ (9,954,768)	$ (11,115,884)

The accompanying notes are an integral part of these financial statements.

ROYAL BRITISH COLUMBIA MUSEUM CORPORATION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31

		2017		2016
OPERATING ACTIVITIES				
Annual Surplus	$	27,857	$	29,776
Items not affecting cash:				
Amortization		1,290,589		1,388,339
Deferred capital contributions		(624,404)		(631,360)
Changes in non-cash capital:				
Accounts receivable		62,088		(274,151)
Prepaid expenses		392,906		(262,254)
Accounts payable and accrued liabilities		1,522,160		(358,336)
Leave liability		24,032		57,151
Deferred revenue		(761,464)		297,158
Cash from operating activities		1,933,764		246,323
INVESTING ACTIVITIES				
Cash used to purchase tangible capital assets		(550,236)		(295,521)
Cash from (used for) investing activities		(550,236)		(295,521)
Increase (decrease) in cash and cash equivalents		1,383,528		(49,198)
Cash and cash equivalents, beginning of year		3,026,131		3,075,329
Cash and cash equivalents, end of year	$	4,409,659	$	3,026,131

The accompanying notes are an integral part of these financial statements.

1. Nature of operations

The Royal British Columbia Museum Corporation (the "Corporation") is a Crown Corporation of the Province of British Columbia without share capital, incorporated on April 1, 2003 under the *Museum Act*. The Corporation is a tax-exempt body under Section 149(1) (d) of the *Income Tax Act*.

The purpose of the Corporation is to fulfill the Government's fiduciary responsibilities for public trusteeship of the Provincial collections and exhibitions, including specimens, artifacts, archival and other materials that illustrate the natural and human history of British Columbia. The Corporation is dedicated specifically to the preservation of, and education about, the human and natural history of British Columbia. The collection is preserved for future generations of British Columbians.

2. Summary of significant accounting policies

(a) Basis of presentation

The financial statements have been prepared by management in accordance with Section 23.1 of the *Budget Transparency and Accountability Act* of the Province of British Columbia. This Section requires that the financial statements be prepared in accordance with Canadian public sector accounting standards except in regard to the accounting for government transfers as described in Note 2(f).

(b) Cash and cash equivalents

Cash includes cash on hand and balances held in Canadian bank accounts. Cash equivalents are investments in term deposits and are valued at their carrying value plus accrued interest. The carrying amounts approximate fair value as they have maturities at the date of purchase of less than ninety days.

(c) Financial instruments

The Corporation's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities all of which are reported at amortized cost.

(d) Revenue recognition

Government transfers are recognized in the financial statements in the period in which the events giving rise to the transfer occur, eligibility criteria are met and reasonable estimates of the amount can be made, with the exception of transfers received for capital contributions as described in Note 2(f).

Admission and program fees are recognized as revenue on the date the service is provided. Membership fees are recognized as revenue on a straight-line basis over the term of the membership.

Investment, royalties and rental revenues are recognized when earned in accordance with specified agreements when the amounts can be reasonably estimated and receipt is likely.

Summary of significant accounting policies continued

Grants provided for operational projects by external parties or governments are recognized in the period in which the resources are used, in accordance with the terms of the funding agreement.

Contributions provided for capital projects by external parties or governments are deferred and recognized as revenue on the same basis the related assets are amortized, in accordance with the terms of the funding agreement.

(e) Tangible capital assets

Tangible capital assets are reported at acquisition cost. Amortization is provided on a straight-line basis over the estimated useful lives of the assets as follows:

• Buildings and improvements	up to 40 years
• Permanent exhibitions	up to 10 years
• Computer hardware and software	up to 10 years
• Operating equipment	5 years
• Vehicles	3 years
• Furniture	5 years

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

(f) Deferred contributions

Funding received for the acquisition of depreciable tangible capital assets is recorded as a deferred contribution and is recognized as revenue in the Statement of Operations in an amount equal to the amortization expense of the related depreciable assets. This policy is in accordance with Treasury Board Regulation BC 198/2011 under the authority of the *Budget Transparency and Accountability Act*, S.B.C. 2000, c.23, s.23. This accounting treatment is not consistent with the requirements of Canadian public sector accounting standards which require that government transfers be recognized as revenue when approved by the transferor and certain eligibility criteria have been met, unless the transfer contains a stipulation that creates a liability, in which case the transfer would be recognized as revenue over the period in which the liability is extinguished. The impact of the difference in this accounting policy on the financial statements is presented in Note 5.

(g) Collections

In accordance with *PS1000 Financial Statement Concepts*, the collections, including art and historic treasures, are not recorded as assets in the financial statements. Donated collections are recorded as revenue estimated at the fair market value of the gift based on appraisals by independent appraisers. The acquisition of both donated and purchased collections are expensed.

Summary of significant accounting policies continued

(h) Volunteers

During the year, volunteers contributed approximately 46,000 (2016: 45,888) hours in support of the Corporation. Their activities include guided gallery tours and a variety of programs that enrich the visitor's experience at the Corporation and its profile in the community. Due to the complexities involved in valuing these services, they have not been reflected in the financial statements.

(i) Employee benefit plans

The Corporation and its employees contribute to the Public Service Pension Plan in accordance with the *Public Sector Pension Plans Act*. The Plan is a multi-employer, defined benefit plan, providing a pension on retirement based on the member's age at retirement, length of service and the highest earnings averaged over five years. Inflation adjustments are contingent upon available funding. The joint trustee board of the plan determines the required plan contributions annually. These contributions to the plan are expensed as incurred.

The Corporation annually contributes through the Provincial Government payroll benefit plan for specific termination benefits and employee benefits as provided for under collective agreements and conditions of employment. The benefit charge back rate that the Corporation pays through the Provincial Government is currently 24.3% (2016: 24.8%). Costs of future benefits are recognized as an expense in the year that contributions are paid.

The Corporation administers a leave liability bank consisting of unused vacation earned. The full value of any unused vacation is paid upon retirement or termination.

(j) Use of estimates

In preparing the Corporation's financial statements, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenue and expenses during the period. This includes and is not limited to the useful lives of capital assets.

3. Statement of Remeasurement

A Statement of Remeasurement has not been included in these financial statements. Management has determined that it would not provide any additional meaningful information as the Corporation did not recognize any remeasurement gains or losses during the year.

4. Budget

Budgeted figures provided in these statements were approved by the Board on June 2, 2016.

5. Emphasis of Matter

Impact of Accounting for Government Transfers and Restricted Contributions in accordance with section 23.1 of the *Budget Transparency and Accountability Act*

If the Corporation adopted Canadian public sector accounting standards excluding the modifications as described in the Treasury Board Regulation BC 198/2011 under the authority of the *Budget Transparency and Accountability Act*, S.B.C. 2000, c.23, s.23, the impact on the financial statements is presented as follows:

	2017 Increase/ (Decrease)	2016 Increase/ (Decrease)
Statement of Financial Position		
Deferred capital contributions	$ (9,115,562)	$ (9,739,966)
Accumulated Surplus	$ 9,115,562	$ 9,739,966
Statement of Operations		
Amortization of deferred capital contributions	$ (624,404)	$ (631,360)
Annual (Surplus) deficit	$ (624,404)	$ (631,360)

6. Financial risk management

The Corporation's financial instruments consist of cash and cash equivalents, accounts receivable, accounts payable and accrued liabilities all of which are reported at amortized cost.

It is management's opinion that the Corporation is not exposed to significant liquidity or credit risks arising from these financial instruments.

Liquidity Risk: Cash and cash equivalents are held with financially sound institutions and as such liquidity risk is not significant.

Credit Risk: Receivable balances consist primarily of trade receivables. At the financial statement date, 5% of the accounts receivable balance is past due and none is considered to be impaired. As such the Corporation is not exposed to significant credit risk.

7. Deferred revenue

Deferred revenue includes funds related to grants for restricted operating projects, future gallery rental deposits, advance admission sales, memberships and unredeemed gift cards.

	2017	2016
Operating projects (restricted)	$ 884,519	$ 1,725,139
Other	477,225	398,069
Total	$ 1,361,744	$ 2,123,208

8. Deferred capital contributions

Deferred capital contributions include funds received for construction of permanent exhibitions as well as facilities upgrades including HVAC systems, elevators, lighting and electrical capacity upgrades and permanent exhibits.

	Balance at March 31, 2016	Additions/ transfers	Amortized to revenue	Balance at March 31, 2017
Provincial government	$ 4,876,434	$ -	$ 147,791	$ 4,728,643
Federal government	3,036,925	-	165,137	2,871,788
Other	1,826,607	-	311,476	1,515,131
Total	$ 9,739,966	$ -	$ 624,404	$ 9,115,562

9. Special exhibitions

The Corporation hosts temporary exhibitions to provide a window on the world and encourage repeat visitation. Costs allocated to special exhibitions are those additional costs which are directly incurred to host the exhibition. Professional service contract expenses include exhibition loan fees where applicable. In fiscal year 2017 these costs included the following exhibitions: *Mammoths: Giants of the Ice Age*. *Terry Fox: Running to the Heart of Canada*, *Family: Bonds & Belongings*.

	2017	2016
Salaries and benefits	$ 176,737	$ 159,636
Professional service contracts	68,553	170,379
Amortization	421,177	469,126
Marketing and communications	288,731	324,611
Materials and supplies	925,169	252,837
Other	243,933	218,847
Total	**$ 2,124,300**	**$ 1,595,436**

10. Tangible capital assets

Cost	Balance at March 31, 2016	Additions	Disposals	Balance at March 31, 2017
Land	$ 12,510,140	$	$	$ 12,510,140
Permanent exhibitions *	2,671,025			2,671,025
Operating equipment	593,240			593,240
Hardware and software	2,535,697	252,193		2,787,890
Furniture	31,340			31,340
Buildings and improvements	12,464,621	298,043		12,762,664
Total	$ 30,806,063	$ 550,236	$ -	$ 31,356,299

Accumulated Amortization	Balance at March 31, 2016	Amortization	Accumulated Amortization on Disposals	Balance at March 31, 2017
Land	$ -	$	$	$ -
Permanent exhibitions	1,658,971	500,688		2,159,659
Operating equipment	448,834	72,024		520,858
Hardware and software	1,872,360	167,458		2,039,818
Furniture	26,371	3,312		29,683
Buildings and improvements	3,218,528	547,107		3,765,635
Total	$ 7,225,064	$ 1,290,589	$ -	$ 8,515,653

Net Book Value	Balance at March 31, 2016	Balance at March 31, 2017
Land	$ 12,510,140	$ 12,510,140
Permanent exhibitions	1,012,054	511,366
Operating equipment	144,406	72,382
Hardware and software	663,337	748,072
Furniture	4,969	1,657
Buildings and improvements	9,246,093	8,997,029
Total	**$ 23,580,999**	**$22,840,646**

11. Collections

The Corporation conducts a Collections Risk Assessment every five years to assess the overall risk of deterioration, loss and to plan for long-term conservation of artifacts and records. The last assessment was done in fiscal 2016. The Corporation determined as at March 31, 2016, the collections consisted of approximately 7.7 million artifacts, specimens and archival records. During the 2017 fiscal year, the Corporation de-accessioned 16 batches (2016: 11) and accessioned 188 batches (2016: 247) to its collections through the acquisition, purchase and accessioning process. The collections are valued at $150 million for insurance purposes.

12. The Royal British Columbia Museum Foundation

The Corporation has an economic interest in the Royal British Columbia Museum Foundation (the "Foundation"). The Foundation is an independent organization with its own Board of Directors therefore the accounts of the Foundation are presented separately and are not consolidated in these financial statements. The Foundation was incorporated to support activities on behalf of the Corporation. The principal activities of the Foundation are the operation of the Royal Museum Shop, the management of donations, bequests, endowments and the support of projects undertaken by the Corporation.

The Foundation has internally restricted funds of approximately $4,759,000 (2016:$3,284,000), which are reserved for specific projects for transfer to the Corporation in future years.

During the year, the following amounts were paid by the Foundation to the Corporation:

		2017		2016
Funding for non-capital projects	$	48,988	$	680,023
Gift shop royalties		-		-
Purchase of goods and services		45,791		54,879
Total	$	94,779	$	734,902

As at March 31, 2017, $63,956 is due from the Foundation to the Corporation and is included in the accounts receivable (2016: $213,396).

During the year, the following amounts were paid by the Corporation to the Foundation:

		2017		2016
Donations	$	1,000,000	$	122,262
Purchase of goods and services		3,313		3,280
Total	$	1,003,313	$	125,542

As at March 31, 2017, $1,124 is due from the Corporation to the Foundation (2016: $29,211)

During the year, the CEO of the Corporation was independently contracted by the Foundation to provide professional consulting services with respect to fundraising.

13. Commitments

Operating Agreement

The Corporation entered into a Theatre Operating Agreement in 1998 for the operation of a large screen motion picture theatre on the Corporation's premises. Under the terms of the agreement, the Corporation will be paid a royalty from theatre sales including certain negotiated adjustments, plus specific amounts for additional operating costs. The term of the agreement is 30 years and expires June 24, 2028.

Property Management Contract

The Corporation entered into a 5 year service agreement for the provision of building management and maintenance services expiring March 31, 2020. Under the terms of the agreement, the Corporation will pay annual management fees based on 14% of the preventive and maintenance budget (2018 budget: $335,000). Although the preventive and maintenance budget will likely change over time, the direction and amount of change cannot be estimated with certainty. Forecasting property management costs based on current budget levels result in the following obligations:

2018	$	46,900
2019		46,900
2020		46,900
Total	$	140,700

Additionally, the Corporation will pay for direct maintenance costs as incurred by the contractor.

Information Technology Support Contract

The Corporation has extended to October 31, 2017 a service agreement for the provision of helpdesk and technical infrastructure support services. Under the terms of the agreement, the Corporation will pay fixed and variable fees. Fixed fees are as follows:

2018	$	127,686
Total	$	127,686

Security Contract

In May 2014, the Corporation entered into a 5 year service agreement for the provision of security services expiring March 31, 2019. Under the terms of the agreement, the Corporation will pay annual fees as follows:

2018	$	822,072
2019		838,513
Total	$	1,660,585

Additionally, the Corporation will pay for direct security costs as incurred by the contractor for special events, late openings and other functions that require additional security services.

Exhibition Loan Fees

The Corporation has a commitment to disburse the following fees related to the loan of artifacts and objects. Future anticipated payments are as follows:

2018	$	49,953
Total	$	49,953

Lease Commitments

The Corporation has operating leases to rent warehouse and cold storage space to store and preserve artifacts which expire on April 30, 2020 and January 31, 2022 respectively. Future minimum payments are as follows:

2018	$	241,212
2019		241,212
2020		241,212
2021		78,990
2022		53,535
Total	$	856,161

The Corporation is also obligated to cover a proportion of property taxes for the lease expiring in 2020. These costs amounted to $41,037 in fiscal year 2017.

Additionally, the Corporation will pay for costs incurred by the landlord for accessing, adding or removing pallets from Cold Storage.

14. Related Party Transactions

The Corporation is related through common ownership to all Province of BC Ministries, agencies, Crown corporations, and all public sector organizations such as school districts, colleges, universities, and health authorities that are included in the provincial government reporting entity. In addition, senior management, directors, immediate family members of senior management and directors, and companies with which any of the above have a financial interest are also considered related parties. These transactions are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to by the related parties.

		2017	2016
Revenue:			
Provincial operating contributions	$	(11,866,000)	(11,812,885)
Programs, services and miscellaneous		(12,952)	(3,916)
Grants and sponsorships		(365,285)	(149,945)
Expenses:			
Offsite storage		392,425	388,004
Professional services contracts		67,697	45,333
Building costs		657,086	629,324
Insurance		22,500	22,500
Special exhibitions		20,520	-
Systems and telecommunications		166,860	159,504
Marketing and communications		85	-
Materials and supplies		6,280	1,513
Office and business		46,008	40,350
Bank charges		86,818	78,562
Assets (liabilities) at March 31, 2017			
Accounts receivables		301,338	173,990
Accounts payable and accrued liabilities		(2,834,504)	(803,733)
Deferred revenue		(14,200)	(1,000)

15. Donations

A contribution of $1,000,000 was made to the Royal British Columbia Museum Foundation (the "Foundation") (2016: nil) to assist in funding future museum and archives projects at the Corporation. The contribution is part of a long-standing economic partnership with the Foundation to assist and support provincial museum initiatives and projects through attracting federal and other foundation monies.

Royal BC Museum Corporation

SCHEDULE D
Schedule of Debts

March 31, 2017

The Royal BC Museum Corporation has no outstanding debt instruments as at March 31, 2017.

Royal BC Museum Corporation

SCHEDULE E
Schedule of Guarantee and Indemnity Agreements

For the fiscal year ended March 31, 2017

Royal BC Museum Corporation
Schedule of Guarantee and Indemnity Agreements

For the Fiscal Year Ended March 31, 2017

Guarantee agreements

No guarantee agreements were made during the fiscal year.

Indemnity agreements

The Corporation of the District of Oak Bay

City of Victoria

Clipper Navigation, Inc.

Vancouver Island Health Authority

British Columbia public or private post-secondary academic institutions

Canadian public or private post-secondary academic institutions

International public or private post-secondary academic institutions

Royal BC Museum Corporation

SCHEDULE F
Schedule of Remuneration and Expenses

March 31, 2017

Royal BC Museum Corporation

Schedule of remuneration and expenses paid to or on behalf of each Member of the Board of Directors

For the Fiscal Year Ended March 31, 2017

Name	Position	Remuneration (See note)	Expenses
Knott, Susan	Chair	-	$5,407
Protti, Raymond	Vice Chair	-	536
Adams, David	Director	-	1,097
Dale-Johnson, Heidi	Past Director	-	299
Fitzpatrick, Gordon	Director	-	1,116
Joseph, Tewanee	Director	-	610
King, Wendy	Director	-	558
O'Brien, E. Michael	Director	-	1,712
Segarty, Terry	Past Director	-	-
Varshney, Anuja	Director	-	418
Wesik, Peeter	Director	-	-
Wesley, Angela	Director	-	1,229
Total – All Members		-	$12,983

Note - Members of the Board of Directors are volunteers and receive no remuneration for their roles on the Board.

Royal BC Museum Corporation

Schedule of remuneration and expenses paid to or on behalf of each employee

For the Fiscal Year Ended March 31, 2017

Name	Position	Remuneration	Expenses
Alexander, David	Head of New Archives & Digital Preservation	$91,519	$4,819
Barnes, Michael	Head of Exhibitions	91,413	1,525
Barthropp, Marcus	Head of Corporate Finance	94,675	2,043
Black, Martha	Curator, Ethnology	81,298	5,690
Bridge, Kathryn	Curator, History & Art	81,298	787
Chung, Tzu-I	Curator, History	82,101	3,646
Cooper, Scott	VP, Collections, Knowledge & Engagement	115,603	20,875
Dallison, Jonathan	Head of Fundraising & Development	86,291	3,553
Fudge-Jensen, Karen	Head of Human Resources & Volunteer Services	99,667	570
Gibson, Joel	Curator, Entomology	79,675	787
Hammond, Lorne	Curator, History	81,298	69
Hanke, Gavin	Curator, Vertebrate Zoology	81,298	843
Hebda, Richard	Curator, Botany & Earth History	83,567	5,906
Jer-Nakamura, Lily	Executive Coordinator	79,726	4,957
Lee, Kasey	Conservation Manager	81,930	-
Lohman, Jack C	Chief Executive Officer	161,246	68,752
Lowings, Pamela	Head of Property Management & Site Development	94,675	3,819
Marr, Ken	Curator, Botany	81,298	5,279
Sands, Melissa	Executive Financial Officer	116,067	5,919
Sendall, Kelly	Head of Collections Care & Conservation	88,602	6,899
Stenson, Erika	Head of Marketing, Sales & Business Development	95,440	5,933
Williams, Angela	Chief Operating Officer & Deputy CEO	116,067	5,288
Consolidated total, employees earning $75,000 or less		5,643,057	193,537
Total – All Employees		**$7,707,811**	**$351,497**

Royal BC Museum Corporation

Schedule of remuneration and expenses paid to or on behalf of each employee

For the Fiscal Year Ended March 31, 2017

Reconciliation of Remuneration to Financial Statements:	
Total remuneration (per listing above)	$7,707,811
Reconciling items:	
Benefits	1,861,048
Accruals	103,179
Salary Expenses classified under other Non-Expense accounts	(23,356)
Salaries and benefits classified under Special Exhibitions	(150,914)
Other adjusting items	(5,125)
Total Reconciling Items	**1,784,832**
Total Salary and Benefits on Statement of Operations	**$9,492,643**

Royal BC Museum Corporation

Schedule of remuneration and expenses paid to or on behalf of each employee

For the Fiscal Year Ended March 31, 2017

Statement of Severance Agreements

There were no severance agreements between the Royal BC Museum Corporation and its employees during fiscal 2016/17.

Royal BC Museum Corporation

SCHEDULE G
Schedule of Payments to Suppliers of Goods and Services

March 31, 2017

Royal BC Museum Corporation
Schedule of Payments to Suppliers of Goods and Services

For the fiscal year ended March 31, 2017

Supplier Name	Aggregate Amount
ALPHA ROOFING & SHEET METAL INC	74,424
ARMSTRONG FINE ART SERVICES LTD.	30,049
AVALON MECHANICAL CONSULTANTS LTD	34,283
B C MOVING & STORAGE LTD	37,955
BC HYDRO	371,037
BENTON & OVERBURY LTD	29,570
BLACK & MCDONALD LIMITED	817,703
BLACK PRESS GROUP LTD	30,687
BMS INTEGRATED SERVICES INC	66,191
CANADIAN HELICOPTERS LIMITED	25,305
CHEK MEDIA GROUP	40,444
CITY OF VICTORIA	714,896
CITY SPACES	32,423
COLD STAR FREIGHT SYSTEMS INC	79,080
CUBE GLOBAL STORAGE LTD	35,490
DELTA GRAND OKANAGAN RESORT	112,951
DENBIGH FINE ART SERVICES	95,490
DIGITAL DIRECT PRINTING LTD	97,911
DR CAROL ANN SCOTT	27,602
DR. MARK KILFOYLE	25,900
FIELD MUSEUM, THE	214,857
GARSIDE SIGNS AND DISPLAYS	25,359
GRAND & TOY	64,131
GRANT THORNTON LLP	26,515
GRAPHIC FX SIGNWORKS	66,881
HIGHLAND GARDEN CARE	75,284
HILL+KNOWLTON STRATEGIES	58,433
ISLAND EHS	31,919
KONE INC	92,279
LAMAR COMPANIES	34,881
LONG VIEW SYSTEMS	81,560
MARSH CANADA LTD	188,437
MARTINA STEFFEN	86,113
MEDIA ONE	28,719
MELISSA KNIGHT	35,304

Supplier Name	Aggregate Amount
MICRO COM SYSTEMS LTD	44,019
MINISTER OF FINANCE	1,157,119
MOLONEY PAINTING LTD	36,840
MORINWOOD MILLWORK & INTERIOR FINISHES	68,587
MOVERONE LOGISTICS	121,153
NATURAL HISTORY MUSEUM	52,927
NGX INTERACTIVE	81,683
NORTH SHORE PRODUCTIONS, INC	37,520
office of mcfarlane biggar architects + design inc	57,618
OPTI-TECH SCIENTIFIC INC.	45,033
PALADIN SECURITY GROUP LTD	906,830
PATTISON OUTDOOR ADVERTISING LP	37,841
PEMBERTON HOLMES LTD	241,652
PRESERVATION TECHNOLOGIES, LP	36,849
QUARTECH SYSTEMS LTD	118,126
ROYAL BC MUSEUM FOUNDATION	1,024,262
S D R PROJECT MANAGEMENT LTD	398,696
SHAW MEDIA INC COMPANY	32,918
SOUTH COAST ELECTRIC LTD	95,254
SUMMIT MECHANICAL SYSTEMS LTD	32,209
TECHNOLOGY GUYS IT SOLUTIONS	46,448
TELUS MOBILITY	56,168
THE SHEMANOVSKY MUSEUM EXHIBITION COMPLEX	79,500
TIMES COLONIST	42,333
TOTAL TRANSPORTATION SOLUTIONS INC	61,093
TRANE CANADA ULC	29,714
TRUFFLES CATERING	32,783
UNITY BUSINESS SYSTEMS	26,047
VANTIX SYSTEMS INC	43,441
Consolidated total of other payments with aggregate totals under $25,000	1,850,124
Total – All Suppliers	**10,784,849**

Reconciliation to Statement of Operations:

Total Payments to Suppliers (per previous table)	10,784,849
Reconciling items:	
Salaries and Benefits	9,492,643
Amortization	1,290,589
Net Change in Prepaids	392,906
Collections and Artifacts	215,682
Acquisition of Tangible Capital Assets	550,236
Financial Statement Accruals	(889,058)
Total Reconciling Items	**11,052,998**
Total Expenditures per Statement of Operations	**21,837,847**